

2016 Investor Day



















PAUL RAINES

Chief Executive Officer

Safe Harbor



This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements may include, but are not limited to, the outlook for the first quarter and fiscal 2016, future financial and operating results and projections, projected store openings, timing and terms of potential acquisitions, the company's plans, objectives, expectations and intentions, and other statements that are not historical facts. Such statements are based upon the current beliefs and expectations of GameStop's management and are subject to significant risks and uncertainties. Actual results may differ from those set forth in the forward-looking statements. GameStop undertakes no obligation to publicly update or revise any forward-looking statements. The following factors, among others, could cause actual results to differ from those set forth in the forward-looking statements; the inability to obtain sufficient quantities of product to meet consumer demand, including console hardware and accessories; the timing of release and consumer demand for new and pre-owned video game titles; changes in the timing and terms of potential acquisitions of two AT&T resellers for which we expect to use proceeds from the recent debt offering and the possibility that we will not be able to enter into an acquisition agreement for one of these acquisitions or complete either of the acquisitions on the terms assumed, or at all; our ability to continue to expand, and successfully open and operate new stores for, our collectibles and tech brands businesses; risks associated with achievement of anticipated financial and operating results from acquisitions; our ability to sustain and grow our console digital video game sales; the risks associated with international operations, wireless industry partnerships and operations and the completion and integration of acquisitions; increased competition and changing technology in the video game industry, including browser and mobile games and digital distribution of console games, and the impact of that competition and those changes on physical video game sales; and economic, regulatory and other events, including litigation, that could reduce or impact consumer demand or affect the company's business. Additional factors that could cause GameStop's results to differ materially from those described in the forward-looking statements can be found in GameStop's Annual Report on Form 10-K, as amended, for the fiscal year ended Jan. 30, 2016 filed with the SEC and available at the SEC's Internet site at http://www.sec.gov or http://investor.GameStop.com.

Terms and Non-GAAP Measures



As a supplement to our financial results presented in accordance with U.S. generally accepted accounting principles (GAAP), GameStop uses certain terms and Non-GAAP measures, such as free cash flow (FCF), earnings before interest, taxes and depreciation (EBITDA), EBITDA margin, store contribution, digital receipts or digital business, physical gaming, non-physical gaming, Non-GAAP revenue and constant currency, to provide a clearer perspective of the current operating performance of the company. GameStop defines these terms and Non-GAAP terms as follows:

- Free Cash Flow (FCF) defined as Cash Flow from Operations less Purchases of Property and Equipment.
- EBITDA defined as Operating Earnings plus Depreciation and Amortization (including amounts in cost of sales).
- EBITDA Margin defined as EBITDA divided by Net Sales.
- Store Contribution defined as Gross Profit less all expenses directly attributable to stores.
- Digital receipts or Digital business defined as the full amount paid by customers for digital content at the time of sale and/or the value attributed to digital content when physical and digital products are sold combined.
- Physical Gaming also known as physical video gaming or physical video game(s) defined as net sales or operating earnings derived
 from our typically disclosed categories of New Video Game Hardware, New Video Game Software, Pre-owned and Value Video Game
 Products, Video Game Accessories and Other, excluding the Collectibles business. Deriving operating earnings necessitates allocations of
 certain SG&A expenses based on sales.
- Non-physical Gaming also known as non-physical video gaming or non-physical video game(s) defined as net sales or operating
 earnings derived from our typically disclosed categories of Digital, Mobile and Consumer Electronics and Collectibles. Deriving operating
 earnings necessitates allocations of certain SG&A expenses based on sales.
- Non-GAAP Revenue defined as GAAP Net Sales plus the difference between GAAP digital sales and Digital Receipts.
- Constant Currency Results reported as constant currency exclude the impact of fluctuations in foreign currency exchange rates by
 converting our prior period local currency financial results using the current period exchange rates and comparing the adjusted prior period
 amounts to our current period reported results.

Our definition and calculation of Non-GAAP financial measures contained herein may differ from that of other companies. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, the company's reported GAAP financial results.

GME is a Global Specialty Retailer



We're a global family of specialty retail brands that make the most popular technologies affordable and simple







2016: >\$1B



2016: ≈\$.85B

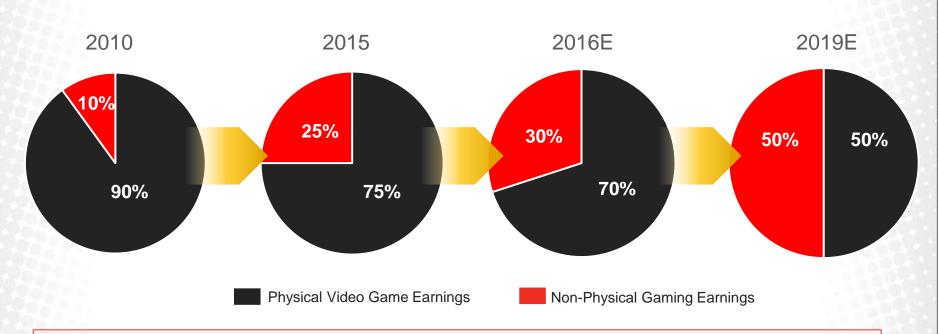


2016: ≈\$.5B

Transformation to Date



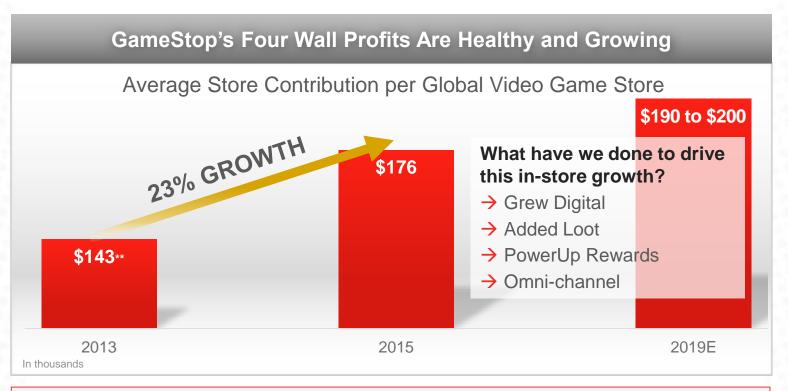
% of Total Operating Earnings



Goal: >50% of earnings from businesses beyond physical games by 2019

Transforming Inside the Store





*U.S. Industry new SW declined 15%, while AAA full game download penetration grew

AGENDA

- See firsthand GameStop Core Store Evolution
 - GameStop Store Tour
- See firsthand GME Diversification Strategy in action
 - Spring Mobile (AT&T) Store Tour
 - ThinkGeek Store Tour
- Lunch
- Executive Presentations: GME: Changing the Game
- Q&A



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Chief Executive Officer

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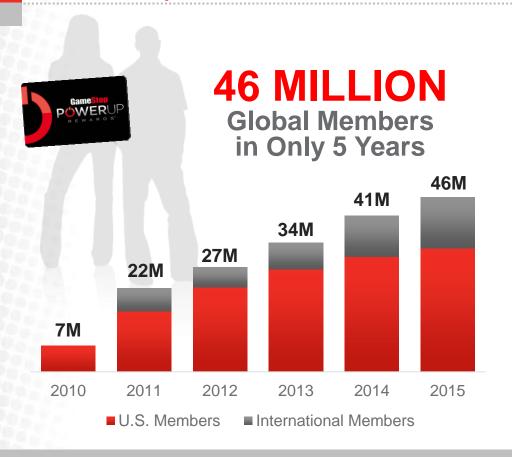
GameStop Transferable Competencies



		GameStop	Digital	Tech Brands	Collectibles
Deep Real Estate Knowledge	Landlord relationships Portfolio management Rapid growth experience	✓		√	✓
Store Ops Management/ Omni-channel	Hiring & Training Multi-unit management	\checkmark		√	1
Customer Loyalty Program	PowerUp Rewards 46mm members worldwide	\checkmark	√	✓	1
Buy – Sell – Trade Model	Sophisticated inventory management Large scale refurbishment Secondhand dealer compliance Provides unique customer value	✓	√	✓	√
Capital Deployment	Ability to deploy capital in ways that increase shareholder value	\checkmark	\checkmark	√	1

PowerUp Rewards – A Core Strategic Asset







>60% of transactions involve both web and store



We added a new \$1 Billion run rate* business *OUTSIDE* our GameStop branded stores

TECHNOLOGY BRANDS

3 businesses that will deliver growth:









cricket

 By 2019, we expect Technology Brands to deliver approximately \$1.6 Billion of sales and \$200 Million of operating earnings

*Includes the targeted AT&T acquisitions



We added TWO \$1 BILLION CATEGORIES *INSIDE* our GameStop stores

- Digital: We have built a sustainable \$1 Billion business
- Collectibles: We are on our way to a \$1 Billion business
- PowerUp Rewards is a strategic asset that provides competitive advantage in each of these new categories
- Including growth from new categories, GameStop store profitability will continue to increase despite industry headwinds



PHYSICAL VIDEO GAMING

is a solid business, and one with a long tail

- Our business is healthy and we continue to expand margins and gain share
- GameStop today is truly an omni-channel business, with >60% of transactions involving both web and store
- Digital will continue to grow, but physical will retain the largest share long-term
- New innovation, such as Virtual Reality and new consoles, is expected to accelerate category growth in the near future



GME

is a diversified and growing company

- Project +3-5% earnings growth CAGR through 2019
- Expect 50% of operating earnings from businesses beyond physical games by 2019
- Return Free Cash Flow to investors, while also investing in attractive growth opportunities

TOPICS

Growth Outside the GameStop Stores

Jason Ellis

Growth Inside the GameStop Stores
Mike Hogan

Video Games: Long Tail
Tony Bartel

Financial Outlook Rob Lloyd

Technology Brands







- Largest AT&T Authorized Retailer with >900 stores
- Complementary to AT&T corporate stores
- Long-term exclusive agreement with AT&T

America's Largest Wireless Dealer



- Prepaid wireless dealer with 70 stores
- Aggressive growth concept for Cricket
- Long-term dealer agreement with Cricket

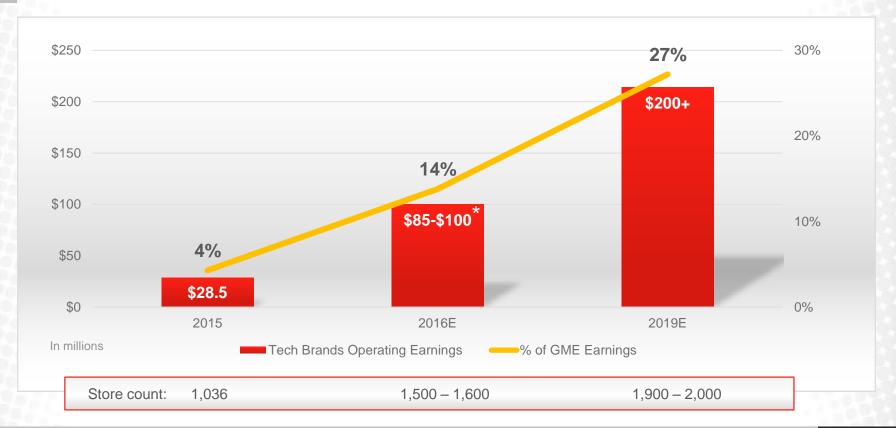
simply mac



America's Largest Apple Specialist

- Largest Apple premier partner with 76 stores
- Complementary to Apple corporate stores
- Long-term dealer agreement with Apple

Projected Technology Brands Operating Earnings Growth CameStop



*Includes the targeted AT&T acquisitions

Spring Mobile Strategy



- According to industry research firm Statista, the U.S. smartphone market is approaching \$250 Billion and the user base will grow by 9% in 2016
- AT&T is well positioned for growth and retail distribution is a key component of their overall strategy
- A significant opportunity exists to acquire profitable dealer stores and GME is the first mover in this strategy
- GME has acquired 33 dealers; store productivity has increased by 30-40%
- Anticipating acquiring 400 to 500 more stores in 2016
- AT&T provides a strong pipeline for future same store growth, with DirecTV, Digital Life, Connected Car, etc.

Source: Statista 2

Telecom Services Spending in North America





Expected to grow 13% over the next four years



BRIAN SHAY

AT&T President, Retail Sales & Service

Partner Alignment







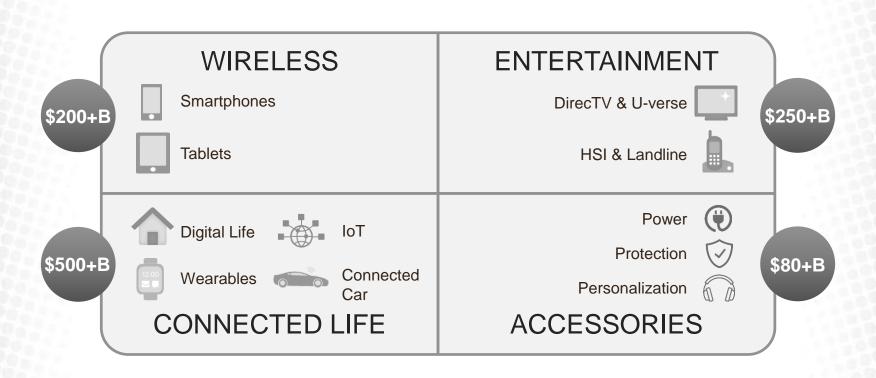
- Vision to be the world's premier integrated communications company
- Needs distribution partners that can invest in growth
- Desires an in-store experience that sells all AT&T products
- Focused on productivity of selling wireless and integrated products

- Vision to be America's premier technology retailer
- Have invested over \$400M in growing our store base with an average IRR of 28%
- Stores utilize the AT&T brand and sell all wireless, DirecTV, and Digital Life products
- On average, have increased productivity in acquired locations by 30 to 40%

More Than Just Wireless

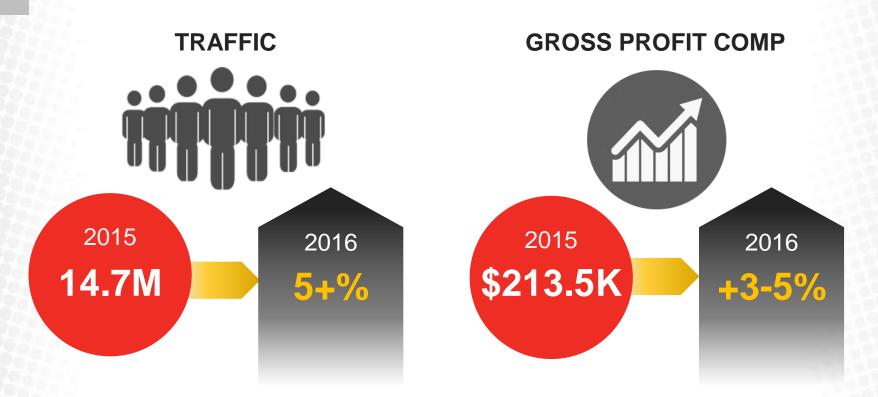


AT&T believes that the future of mobile is integrated solutions



Technology Brands Store Metrics





Primary Sources of Revenue





Selling Products at Retail

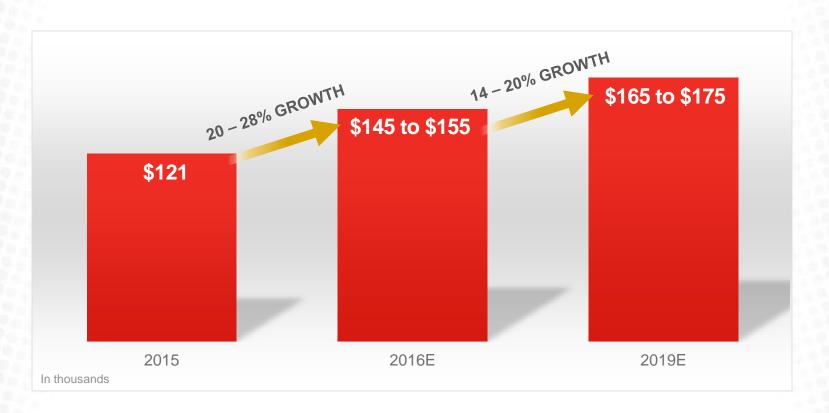
35% – 65% Margin Rate Selling New Service / Additional Lines, etc.

65% – 100% Margin Rate Receiving SMF
(Subscriber Management Fees)
Based on New Customer
Subscriptions

100% Margin Rate

Projected Technology Brands Avg Store Contribution





Future of Retail



Why GME Will Succeed in the Mobile and Consumer Electronics Space











Experience Based Retail Branded Retail Environment

Innovation Needs Distribution Technology is Complex

We are Unique





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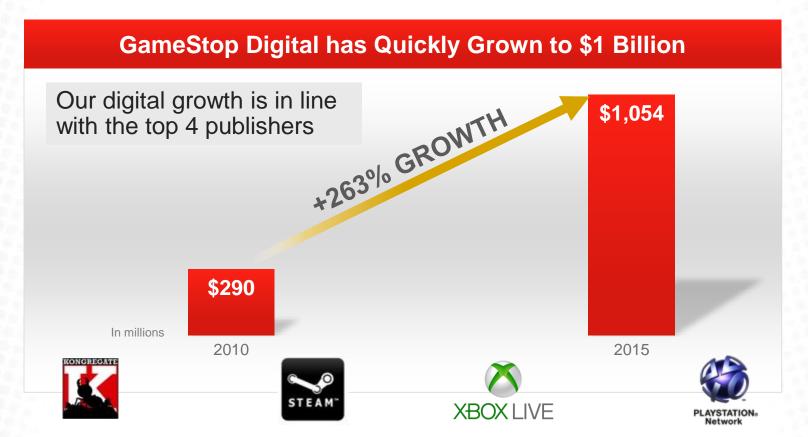


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- Collectibles: We are on our way to a \$1 Billion business
- PowerUp Rewards is a strategic asset that provides competitive advantage in each of these new categories
- Including growth from new categories, GameStop store profitability will continue to increase despite industry headwinds

Video Games: Digital





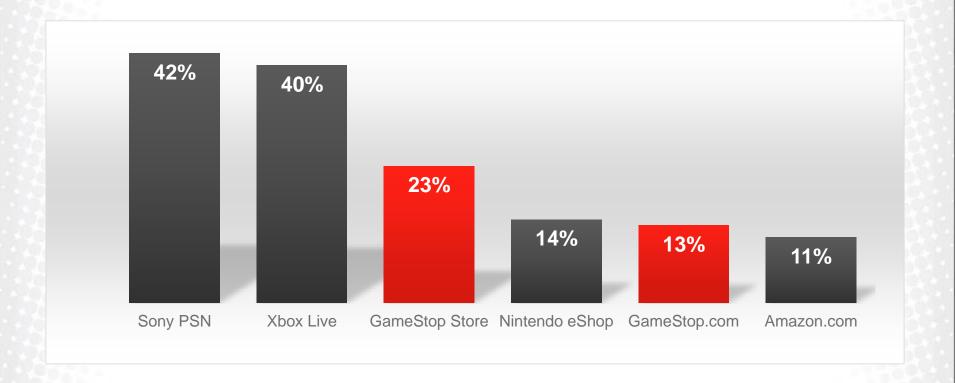
Video Games: Digital





Where Consumers Buy Digital Content

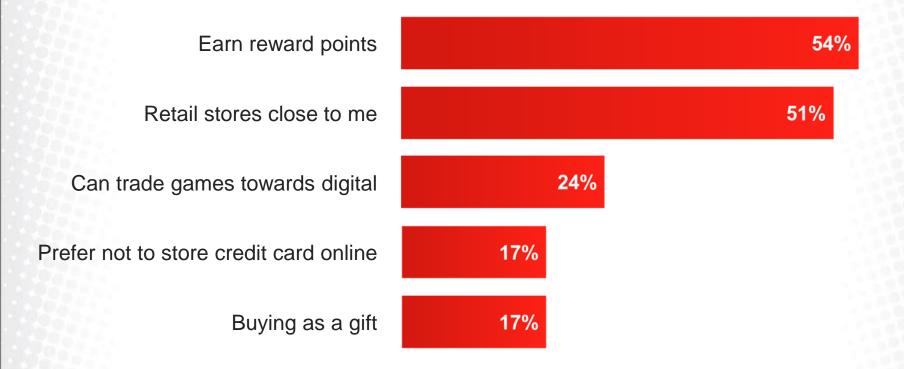




Source: PUR consumer survey 2016

Why Consumers Buy Digital at GameStop





Source: PUR consumer survey 2016

COLLECTIBLES











Collectibles is a Large and Growing Category



Narrowly defined, Collectibles is an \$11 Billion industry in the U.S., nearly as large as the physical video games category





Collectibles should exceed \$16 BILLION by 2019

Collectibles: A Big Opportunity for GameStop









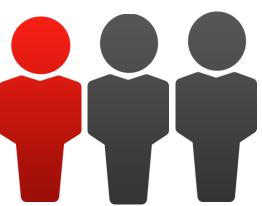
ThinkGeek: A Powerful Brand

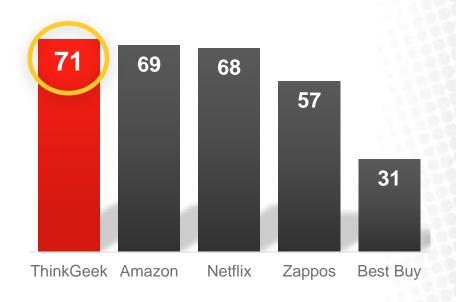


34% of Collectible purchasers know ThinkGeek

ThinkGeek has a strong **Net Promoter score**







Strong Awareness in a Fragmented Category





Collectibles



Grounded in Multi \$Billion Properties







Collectibles: Leveraging PowerUp Rewards



Tremendous opportunity to attach a collectible sale at time of video game purchase

29% Fallout Fans



INCREMENTAL OPPORTUNITY	TOTAL SPEND	COLLECTIBLE	GAME
\$30-75MM	= \$83	+ \$23 :	\$60

44% Star Wars Fans



\$80-190MM

Focused Marketing Calendar



Q2 Q3 Q4 **G**IOC **ANNUAL EVENTS** WARCRAFT MARVELSTUDIOS
LUKE CAGE DEADPOOL **KEY IP** Gameof Thrones 2016

Ongoing Product Development



NEW IP





SUBSCRIPTION BOX

VIDEO GAME
THEMED PRODUCTS



ThinkGeek is Now Omni-channel

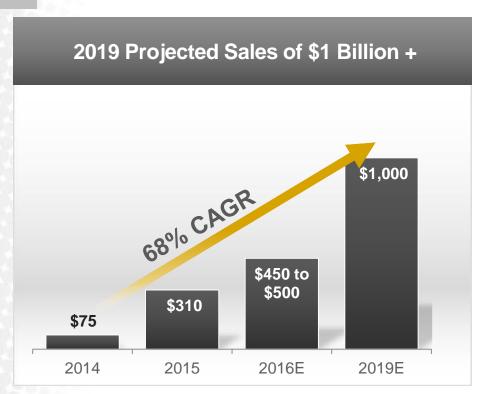


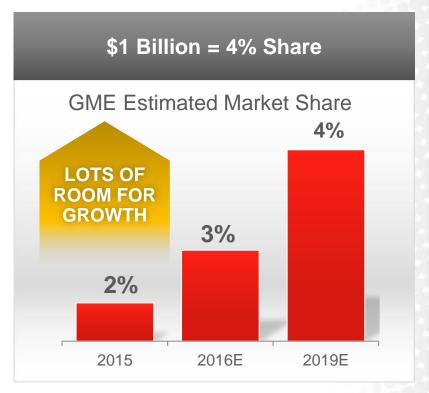
Focused on Omni-channel Integration Across GameStop Network



Collectibles: A New Platform for Growth





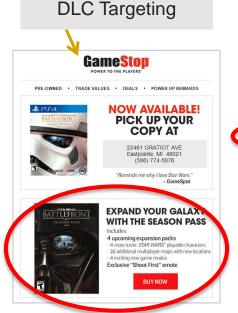


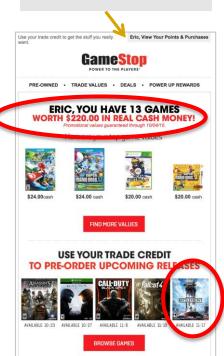
In millions

PowerUp Rewards: Creating Strong Customer Relationships









Trade Generation



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Video Game Business

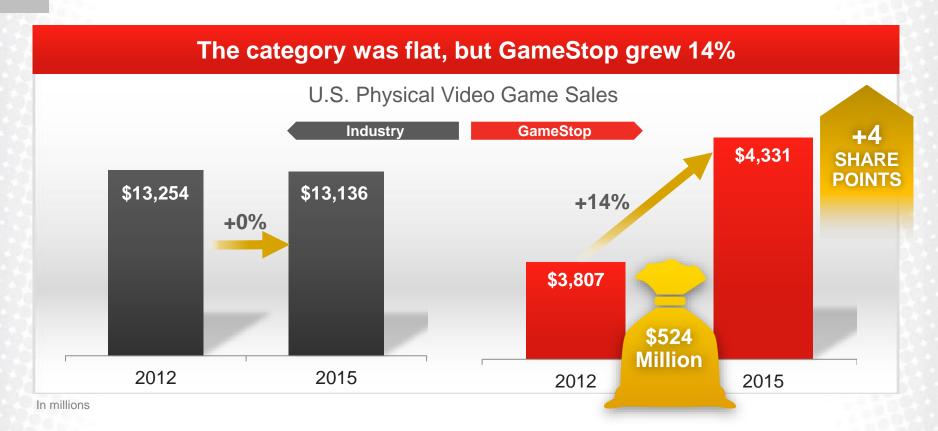


The Elephant in the Room

- GameStop gained share in a flat category
- Digital growth will offset the physical game decline in 2016
- Our Pre-owned business continues to outperform the category
- Our omni-channel business is driving significant growth
- Virtual Reality and new consoles are expected to accelerate category growth in the near future

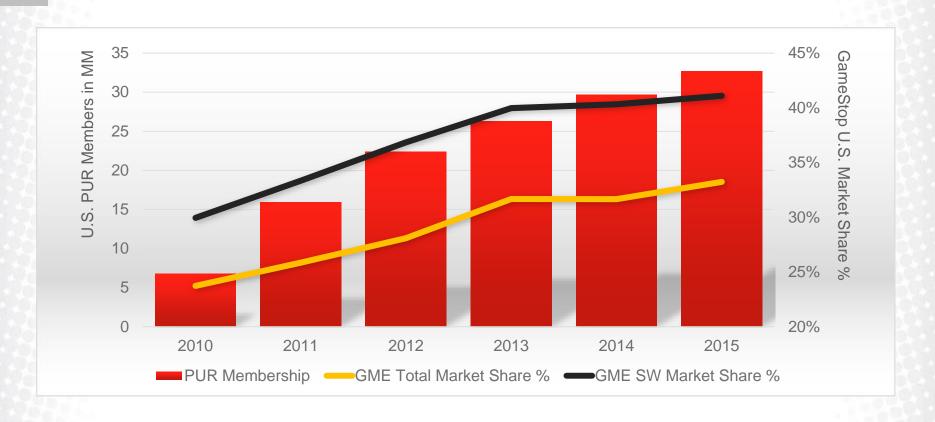
Video Game Growth





GameStop Gained Market Share as PowerUp Rewards Membership Grew

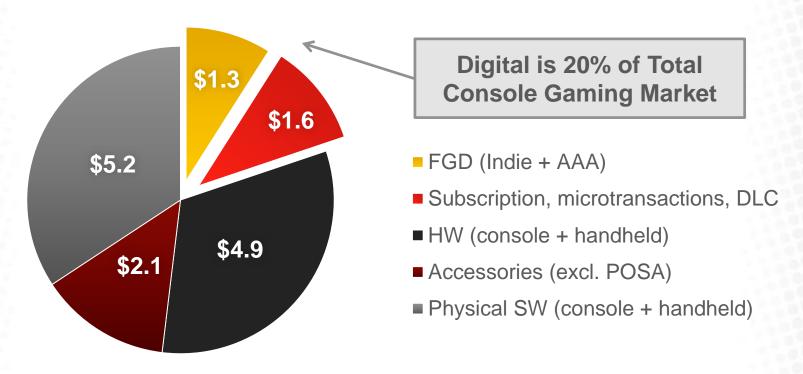




Digital



Total U.S. Console Video Game Sales = \$15 Billion



Video Games: Console Digital



U.S. Console Digital Market: Mix by Segment

Console Digital Sales	2015	% of Total	Market Share	GME Participation
Subscriptions / Micro-transactions	\$1,203M	41%	~25%	Market Share Leader
Indie + Catalogue Console Digital	\$1,063M	36%	<5%	GameTrust, Dedicated Sections
Downloadable content / DLC	\$392M	13%	~40%	Market Share Leader
Console FGD: AAA*	\$283M	10%	<5%	Dedicated Sections, Publisher Agreements
Total Console Digital	\$2,941	100%		

Video Games: Digital



Digital Sales Penetration of Other Forms of Media

	PS4/Xbox One Video Game	E-Book	TRAVELLER STATE TO A	Movie
Digital Penetration	20%	25-30%	~50%	40-45%
Average Retail	\$59.99	\$9.00	\$9.99	\$9.99 to \$14.99
Residual Value	\$20	\$0	\$0	\$0
Average Download Speed	11 hours @ 10 mbps	2 seconds @ 10 mbps	10-15 seconds @ 10 mbps	One hour @ 10 mbps
Average Size	40 GB	< 1 MB	4 MB	3 to 4.5 GB

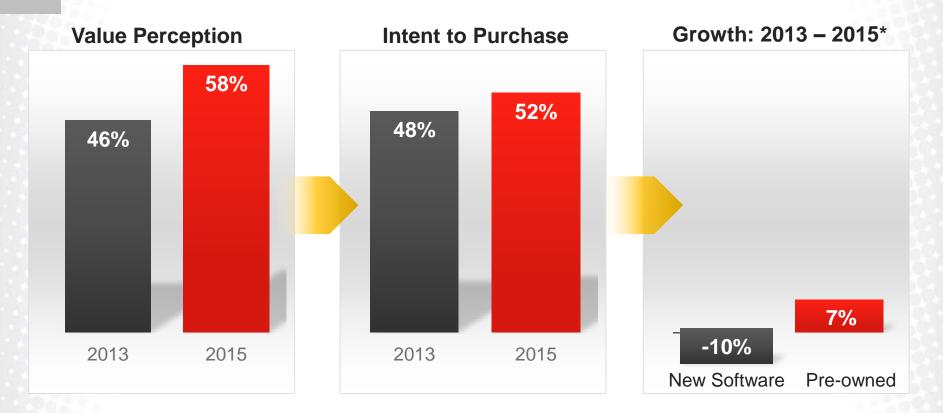
Gaming Barriers:

- Residual value
- File size
- Download speed / limits

Books, Music and Movies are all <50% digital, despite small file sizes and no residual value

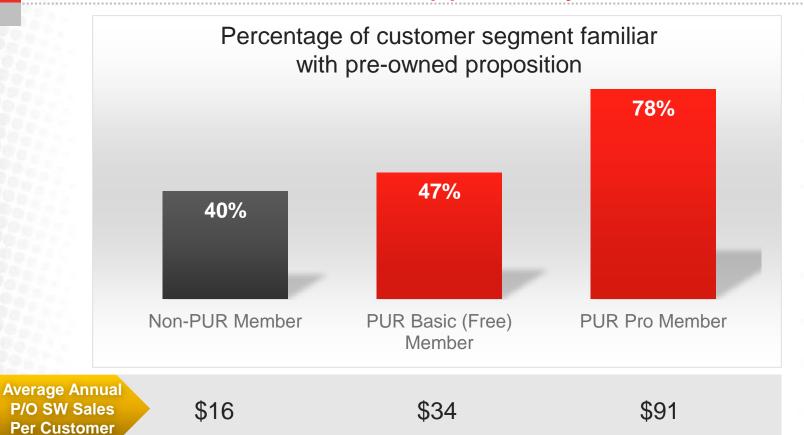
Pre-Owned Business is Driving Growth





Pre-Owned Awareness Opportunity





Omni-channel is Growing the Business



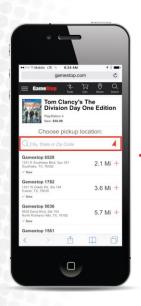


>60% of our transactions now involve **BOTH** GameStop online and a physical store

Pick-up at Store



The Best of Both Worlds





- Order value 34% higher than company average
- Omni-channel customers trade at 2X the average customer
- 58% of Pick-up at Store requests come from a mobile device
- Majority of U.S. population within 5 miles of a GameStop store

Web-in-Store

GameStop

Never Out of Stock

Endless aisle

- Over 18,000 SKUs available
- 30% of shipped sales in 2015
- Integrated with ThinkGeek.com
- >50% Pre-owned penetration



Ship-from-Store



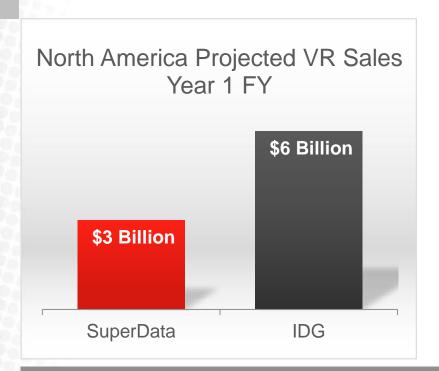
Access to Everything

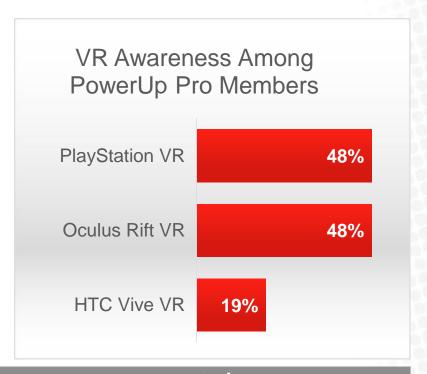


- More than doubled the amount of online SKUs
- 45% of products shipped through the program are pre-owned
- 43% of Ship-from-Store orders are originating from other stores
- Q4 implementation helped drive 45% online growth

VR – The Next Wave of Growth







GameStop is the place where consumers come to learn about new technology

VR Launch





PlayStation VR - \$399

- Star Wars Battlefront
- Until Dawn Rush of Blood
- Golem
- Modern Zombie Taxi Company
- Headmaster
- Rigs: Mechanized Combat League

Oculus - \$599

- Adrift
- Herobound: Spirit Champion
- Moonstrike

HTC - \$799

- Star Wars Trials on Tattooine
- Fantastic Contraption
- Arizona Sunshine
- Moonstrike



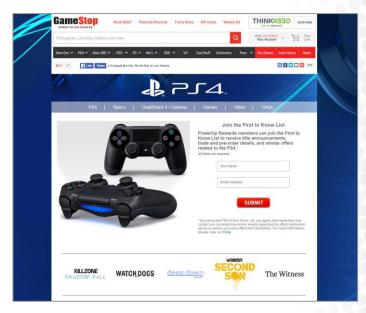




VR Expectations



- Power of GameStop to launch new products
 - 46 million PowerUp Rewards members worldwide
 - First to Know list
 - Buy-sell-trade funding
 - Authentic, knowledgeable associates
 - Convenient locations to demo the product
 - 1 million* PowerUp Rewards members have already shown interest in VR



* 2016 GameStop PowerUp Survey

JOHN KOLLER

Sony

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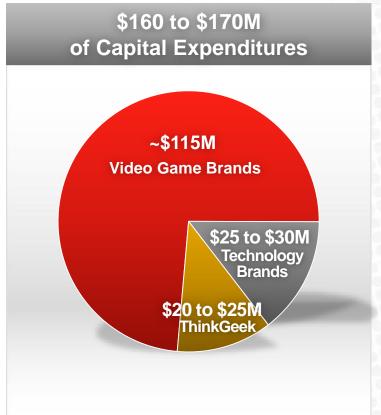
2016 Projected Cash Flow Use





2016E Uses of Cash





Transforming Inside the Store

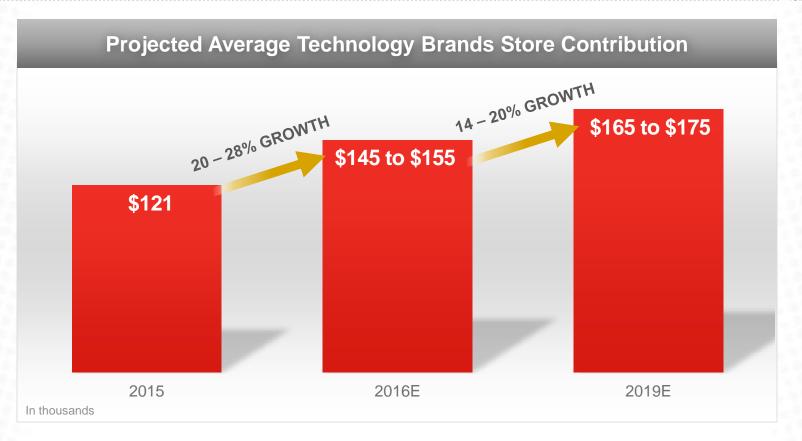




*Shown in constant currency

Transforming Outside the Store





GME: Changing the Metrics



As part of our transformation, we must disrupt legacy thinking

Old School

- Pre-owned margin rate
- New Software growth
- Physical gaming gross margin dollars

New School

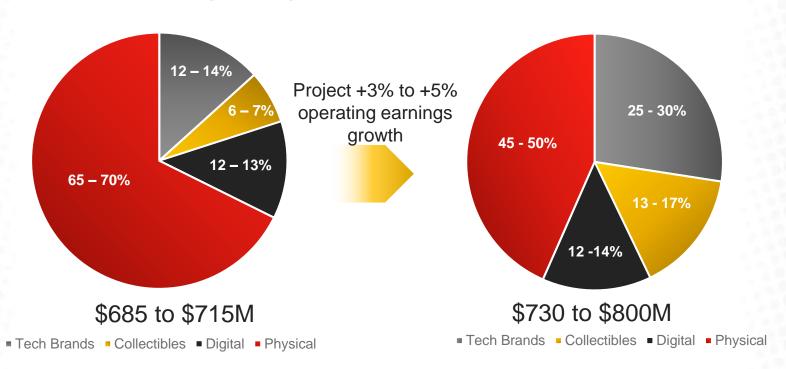
- Total GME margin expansion
 - Proof point: increased 130 bps in 2015
- Average per store contribution
 - Proof point: increased 14.7% in 2015
- Total gross profit
 - Proof point: record gross profit of \$2.9 billion
- Non-physical gaming growth
 - Proof point: increased to 25% of profits

Four Year Roadmap



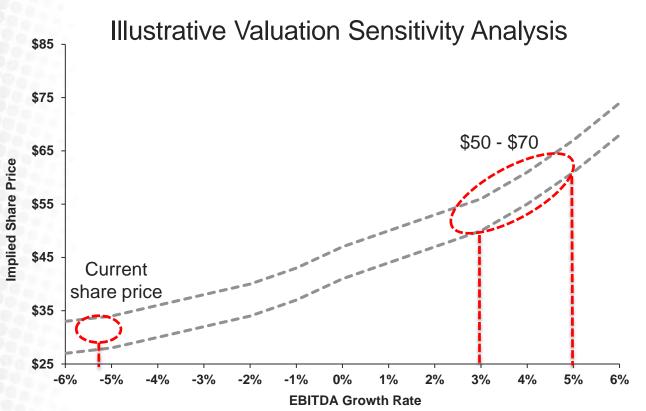
2016E Total Operating Earnings

2019E Total Operating Earnings



GME: Changing the Valuation





Based on current assumptions of:

- → 2015 EBITDA margin of 8.6%
- → +3% to +5% EBITDA growth

Going Off-Road



New Consoles

 Potential market sales of \$15 billion from launch through next two years



GME share @ 33%



\$5 billion of sales

VR

 Potential market sales of \$15 billion through 2019



GME share @ 20%



\$3 billion of sales



CLOSING REMARKS

Key Takeaways



We added a new \$1 Billion run rate business *OUTSIDE* our GameStop branded stores: **TECHNOLOGY BRANDS**

We added TWO \$1 BILLION CATEGORIES INSIDE our GameStop stores

- Digital: We have built a sustainable \$1 Billion business
- Collectibles: We are on our way to a \$1 Billion business

PHYSICAL VIDEO GAMING

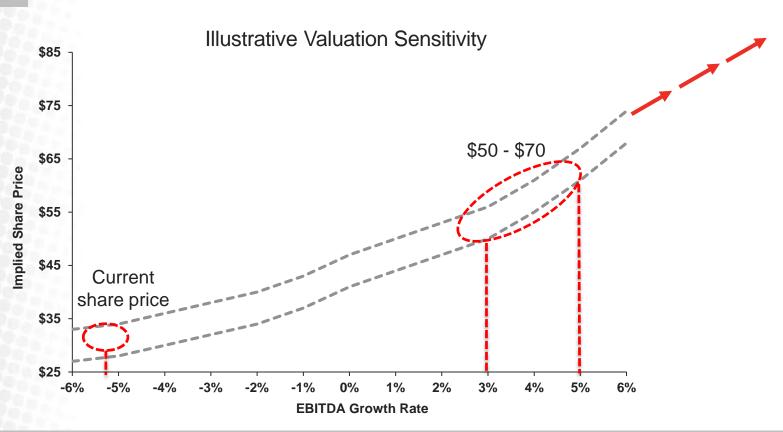
is a solid business, and one with a long tail

GME

is a diversified and growing company

GME: Changing the Valuation









GME THE GAME

APPENDIX

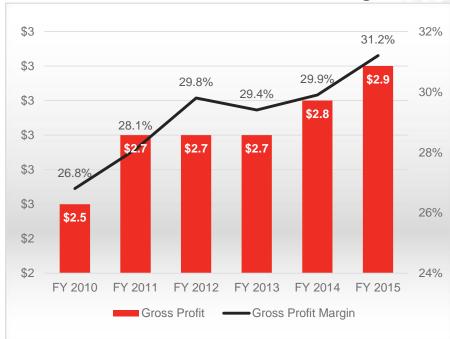
Historical Financial Performance



Non-GAAP & GAAP Revenue



Gross Profit and Gross Profit Margin



Financials



2016 Guidance

	Q1 2016	FY 2016
Total Sales	-7.0% to -4.0%	0.0% to 3.0%
Same Store Sales	-9.0% to -7.0%	-3.0% to 0.0%
Operating Margin	5.0% to 5.5%	7.0% to 7.3%
Income Tax Rate	35.5% to 36.5%	35.5% to 36.5%
Net Income (in millions)	\$60.5 to \$66.0	\$407.0 to \$423.0
Shares Outstanding	104,500,000	104,500,000
EPS	\$0.58 to \$0.63	\$3.90 to \$4.05
Free cash flow (in millions)		\$400 to \$500

Financials



GameStop's 2016 Category Sales Guidance

2016 Category Sales Guidance			
New hardware	-10%		
New software	-5% to -10%		
Pre-owned	-2% to +2%		
Collectibles	+45%		
Tech Brands*	+50% to 60%		

Technology Brands



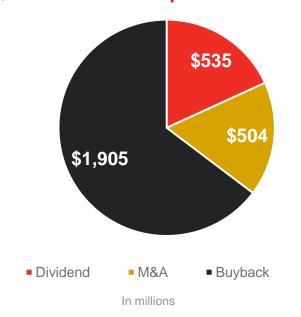
Store Profit Model Overview				
	springmobile AT&T	Simply mac Apple Specialist	springmobile cricket	
Target Mature Annual Sales / Store	\$0.4 - \$0.7M	\$2.0 - \$2.5M	\$0.2 - \$0.4M	
Target Mature Contribution/Store	\$160 - \$170K	\$100 - \$110K	\$40 - \$50K	
Avg. CapEx	\$100K	\$175K	\$75K	
Avg. SG&A	\$250 - \$260K	\$400 - \$425K	\$130 - \$140K	
Avg. Sq. Ft / Store	1,900 – 2,100	2,400 – 2,600	1,000 – 2,000	

Financials



Historical Cash Flow Use

GameStop has Deployed Over \$2.8 Billion of Capital Since 2010



Effective Allocation of Capital

- Consistent share buyback:
 - 37% reduction in outstanding shares from January 2010 through January 2016
- Initiated a dividend and increased payout 5x
 - Current yield of 4.9%
- Growth through strategic, diversifying acquisitions and new concepts:
 - Tech Brands: (Spring Mobile, Simply Mac, Cricket)
 - 1,036 stores with \$534M of sales in 2015
 - Collectibles: (ThinkGeek, Zing)
 - 35 stores and ThinkGeek.com
 - \$310M of sales in 2015